| HAGERSTOWN COMMUNITY COLLEGE GENERAL FUND REVENUE AND EXPENSE REPORT For the Period Ended February 28, 2023 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  | Bud | dget | Act | tual |
|  |  | $\begin{gathered} \text { FY22 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | FY22 YTD ACTUAL | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ |  | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | $\begin{aligned} & \text { FY23 YTD } \\ & \text { ACTUAI } \end{aligned}$ | $\%$ <br> REC/EXP | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |
| REVENUES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tuition-County |  | 5,932,000 |  | 5,390,805 | 90.88\% |  | 5,932,000 |  | 4,816,471 | 81.19\% | 0 | 0.00\% | $(574,334)$ | (9.68\%) |
| Tuition-Out of County |  | 404,000 |  | 631,104 | 156.21\% |  | 404,000 |  | 875,520 | 216.71\% | 0 | 0.00\% | 244,416 | 60.50\% |
| Tuition-Out of State |  | 2,339,200 |  | 2,682,832 | 114.69\% |  | 2,339,200 |  | 3,139,932 | 134.23\% | 0 | 0.00\% | 457,100 | 19.54\% |
| Tuition-Non-Credit |  | 892,300 |  | 845,173 | 94.72\% |  | 910,000 |  | 827,128 | 90.89\% | 17,700 | 1.98\% | $(18,046)$ | (3.83\%) |
| Credit Fees |  | 2,102,518 |  | 2,053,867 | 97.69\% |  | 2,114,250 |  | 2,105,509 | 99.59\% | 11,732 | 0.56\% | 51,642 | 1.90\% |
| Non-Credit Fees |  | 165,750 |  | 199,319 | 120.25\% |  | 165,750 |  | 207,661 | 125.29\% | 0 | 0.00\% | 8,342 | 5.03\% |
| Government Appropriations |  | 21,445,548 |  | 13,205,236 | 61.58\% |  | 23,995,027 |  | 14,506,338 | 60.46\% | 2,549,479 | 11.89\% | 1,301,102 | (1.12\%) |
| Interest Income |  | 50,000 |  | 7,310 | 14.62\% |  | 20,000 |  | 265,302 | 1326.51\% | $(30,000)$ | (60.00\%) | 257,992 | 1,311.89\% |
| Miscellaneous Income |  | 140,950 |  | 111,764 | 79.29\% |  | 140,950 |  | 330,808 | 234.70\% | 0 | 0.00\% | 219,044 | 155.41\% |
| TOTAL REVENUE | \$ | 33,472,266 | \$ | 25,127,410 | 75.07\% | \$ | 36,021,177 | \$ | 27,074,668 | 75.16\% | \$2,548,911 | 7.61\% | \$1,947,258 | 0.09\% |
| EXPENDITURES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| INSTRUCTION |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 9,105,716 |  | 5,062,146 | 55.59\% |  | 9,369,677 |  | 5,862,856 | 62.57\% | 263,961 | 2.90\% | 800,711 | 6.98\% |
| Fringe Benefits |  | 2,109,601 |  | 1,337,918 | 63.42\% |  | 2,095,223 |  | 1,215,084 | 57.99\% | $(14,378)$ | (0.68\%) | $(122,835)$ | (5.43\%) |
| Contracted Services |  | 573,439 |  | 299,230 | 52.18\% |  | 667,166 |  | 379,419 | 56.87\% | 93,727 | 16.34\% | 80,189 | 4.69\% |
| Materials \& Supplies |  | 725,757 |  | 490,386 | 67.57\% |  | 883,835 |  | 573,625 | 64.90\% | 158,078 | 21.78\% | 83,238 | (2.67\%) |
| Communication |  | - |  | - | - |  | - |  | - | - | - | - | - | - |
| Conferences/Meetings |  | 38,074 |  | 15,042 | 39.51\% |  | 38,554 |  | 16,839 | 43.68\% | 480 | 1.26\% | 1,797 | 4.17\% |
| Grants \& Subsidies |  | 96,000 |  | 34,891 | 36.34\% |  | 96,000 |  | 23,875 | 24.87\% | 0 | 0.00\% | $(11,016)$ | (11.47\%) |
| Utilities |  | 3,688 |  | 3,777 | 102.41\% |  | 5,495 |  | 1,592 | 28.97\% | 1,807 | 49.00\% | $(2,185)$ | (73.43\%) |
| Other |  | 6,000 |  | 3,115 | 51.92\% |  | 6,000 |  | 1,332 | 22.20\% | 0 | 0.00\% | $(1,784)$ | (29.73\%) |
| Capital Outlay |  | 11,450 |  | 2,926 | 25.55\% |  | 38,050 |  | 26,564 | 69.81\% | 26,600 | 232.31\% | 23,638 | 44.26\% |
| TOTAL BY FUNCTION | \$ | 12,669,725 | \$ | 7,249,431 | 57.22\% | \$ | 13,200,000 | \$ | 8,101,186 | 61.37\% | \$530,275 | 4.19\% | \$851,755 | 4.15\% |


|  | FY22 BUDGET |  | $\begin{aligned} & \text { FY22 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ |  | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | $\begin{aligned} & \text { FY23 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ |  | $\begin{gathered} \text { \% } \\ \text { REC/EXP } \end{gathered}$ | Budget |  |  | Actual |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { RIANCE } \\ \hline \end{gathered}$ |  |  |  | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \\ \hline \end{gathered}$ |  |  | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { VARIANCE } \\ \hline \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \\ \hline \end{gathered}$ |
| ACADEMIC AFFAIRS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 2,020,898 |  |  |  | 1,361,137 | 67.35\% |  |  |  | 2,217,548 |  | 1,525,035 | 68.77\% |  | 196,650 | 9.73\% |  | 163,898 | 1.42\% |
| Fringe Benefits |  | 615,038 |  | 383,906 | 62.42\% |  | 615,038 |  | 357,370 | 58.11\% |  | - | - |  | $(26,536)$ | (4.31\%) |
| Contracted Services |  | 297,079 |  | 208,099 | 70.05\% |  | 386,327 |  | 278,986 | 72.22\% |  | 89,248 | 30.04\% |  | 70,887 | 2.17\% |
| Materials \& Supplies |  | 199,114 |  | 45,575 | 22.89\% |  | 206,684 |  | 56,633 | 27.40\% |  | 7,570 | 3.80\% |  | 11,058 | 4.51\% |
| Conferences/Meetings |  | 26,735 |  | 14,459 | 54.08\% |  | 34,085 |  | 14,348 | 42.10\% |  | 7,350 | 27.49\% |  | (111) | (11.99\%) |
| Subsidies \& Grants |  | - |  | - | - |  | - |  | - | - |  | - | - |  | - | - |
| Other |  | 20,000 |  | 4,827 | 24.13\% |  | 20,000 |  | 37,524 | 187.62\% |  | - | - |  | 32,698 | 163.49\% |
| Capital Outlay |  | 27,000 |  | 11,424 | 42.31\% |  | 33,910 |  | 25,633 | 75.59\% |  | 6,910 | 25.59\% |  | 14,209 | 33.28\% |
| TOTAL BY FUNCTION | \$ | 3,205,864 | \$ | 2,029,426 | 63.30\% | \$ | 3,513,592 | \$ | 2,295,529 | 65.33\% |  | \$307,728 | 9.60\% |  | \$266,103 | 2.03\% |
| STUDENT AFFAIRS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 2,297,066 |  | 1,419,153 | 61.78\% |  | 2,453,754 |  | 1,571,279 | 64.04\% |  | 156,688 | 6.82\% |  | 152,126 | 2.25\% |
| Fringe Benefits |  | 620,297 |  | 416,463 | 67.14\% |  | 620,297 |  | 407,587 | 65.71\% |  | - | 0.00\% |  | $(8,876)$ | (1.43\%) |
| Contracted Services |  | 410,698 |  | 141,202 | 34.38\% |  | 450,772 |  | 155,742 | 34.55\% |  | 40,074 | 9.76\% |  | 14,541 | 0.17\% |
| Materials \& Supplies |  | 86,275 |  | 44,726 | 51.84\% |  | 98,137 |  | 35,500 | 36.17\% |  | 11,862 | 13.75\% |  | $(9,226)$ | (15.67\%) |
| Conferences/Meetings |  | 13,430 |  | 14,427 | 107.42\% |  | 20,971 |  | 14,244 | 67.92\% |  | 7,541 | 56.15\% | \$ | \$ (183) | (39.50\%) |
| Utilities |  | - |  | - | - |  | - |  | - | - |  | - | - |  | - | - |
| Subsidies \& Grants |  | 327,750 |  | 296,048 | 90.33\% |  | 327,750 |  | 498,648 | 152.14\% |  | - | 0.00\% |  | 202,600 | 61.82\% |
| Fixed Expenses |  | 24,215 |  | 23,275 | 96.12\% |  | 22,025 |  | 22,025 | 100.00\% |  | $(2,190)$ | (9.04\%) |  | $(1,250)$ | 3.88\% |
| Other |  | 155,950 |  | 92,761 | 59.48\% |  | 179,450 |  | 118,531 | 66.05\% |  | 23,500 | 15.07\% |  | 25,770 | 6.57\% |
| Capital Outlay |  | - |  | - | - |  | - |  | - | - |  | - | - |  | - | - |
| TOTAL BY FUNCTION | \$ | 3,935,681 | \$ | 2,448,055 | 62.20\% | \$ | 4,173,156 | \$ | 2,823,557 | 67.66\% |  | \$237,475 | 6.03\% |  | \$375,502 | 5.46\% |
| INSTITUTIONAL SUPPORT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 3,969,469 |  | 2,569,524 | 64.73\% |  | 4,515,338 |  | 2,842,022 | 62.94\% |  | 545,869 | 13.75\% |  | 272,498 | (1.79\%) |
| Fringe Benefits |  | 1,388,703 |  | 912,252 | 65.69\% |  | 2,066,323 |  | 664,235 | 32.15\% |  | 677,620 | 48.80\% |  | $(248,017)$ | (33.55\%) |
| Contracted Services |  | 2,162,820 |  | 1,922,711 | 88.90\% |  | 3,050,607 |  | 1,733,706 | 56.83\% |  | 887,787 | 41.05\% |  | $(189,005)$ | (32.07\%) |
| Materials \& Supplies |  | 182,486 |  | 85,940 | 47.09\% |  | 213,358 |  | 106,456 | 49.90\% |  | 30,872 | 16.92\% |  | 20,516 | 2.80\% |
| Communication |  | 301,350 |  | 135,231 | 44.88\% |  | 305,000 |  | 152,743 | 50.08\% |  | 3,650 | 1.21\% |  | 17,512 | 5.20\% |
| Conferences/Meetings |  | 180,438 |  | 124,941 | 69.24\% |  | 205,890 |  | 149,707 | 72.71\% |  | 25,452 | 14.11\% |  | 24,766 | 3.47\% |
| Fixed Expenses |  | 470,884 |  | 327,913 | 69.64\% |  | 527,975 |  | 387,872 | 73.46\% |  | 57,091 | 12.12\% |  | 59,959 | 3.83\% |
| Other |  | 1,349,016 |  | 19,057 | 1.41\% |  | 309,736 |  | 415,352 | 134.10\% |  | $(1,039,280)$ | (77.04\%) |  | 396,295 | 132.69\% |
| Capital Outlay |  | 41,586 |  | 54,225 | 130.39\% |  | 6,000 |  | 27,224 | 453.74\% |  | $(35,586)$ | (85.57\%) |  | $(27,001)$ | 323.35\% |
| TOTAL BY FUNCTION | \$ | 10,046,752 | \$ | 6,151,795 | 61.23\% | \$ | 11,200,227 | \$ | 6,479,318 | 57.85\% | \$ | 1,153,475 | 11.48\% |  | \$327,523 | (3.38\%) |


|  | FY22 <br> BUDGET |  | $\begin{aligned} & \text { FY22 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ |  | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \end{gathered}$ |  | $\begin{aligned} & \text { FY23 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ |  | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | Budget |  | Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |  |  |  | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |  |
| PLANT OPERATIONS \& MAINT. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 1,331,183 |  |  |  | 797,845 | 59.94\% |  |  |  | 1,343,683 |  | 886,786 | 66.00\% | 12,500 | 0.94\% | 88,941 | 6.06\% |
| Fringe Benefits |  | 625,469 |  | 387,993 | 62.03\% |  | 625,469 |  | 347,880 | 55.62\% | - | 0.00\% | $(40,113)$ | (6.41\%) |
| Contracted Services |  | 425,600 |  | 294,945 | 69.30\% |  | 473,655 |  | 298,239 | 62.97\% | 48,055 | 11.29\% | 3,294 | (6.34\%) |
| Materials \& Supplies |  | 251,030 |  | 191,894 | 76.44\% |  | 273,600 |  | 220,764 | 80.69\% | 22,570 | 8.99\% | 28,871 | 4.25\% |
| Memberships |  | 1,100 |  | - | 0.00\% |  | 500 |  | - | 0.00\% | (600) | (54.55\%) | - | 0.00\% |
| Utilities |  | 806,912 |  | 535,299 | 66.34\% |  | 844,505 |  | 623,054 | 73.78\% | 37,593 | 4.66\% | 87,755 | 7.44\% |
| Minor Construction/Deferred Maintenance |  | 163,200 |  | 75,045 | 45.98\% |  | 300,000 |  | 75,862 | 25.29\% | 136,800 | 83.82\% | 817 | (20.70\%) |
| Other |  | $(49,250)$ |  | $(15,739)$ | 31.96\% |  | $(49,250)$ |  | $(13,884)$ | 28.19\% | - | 0.00\% | \$1,855 | (3.77\%) |
| Capital Outlay |  | 59,000 |  | 12,249 | 20.76\% |  | 122,040 |  | 48,665 | 39.88\% | 63,040 | 106.85\% | 36,416 | 19.12\% |
| TOTAL BY FUNCTION | \$ | 3,614,244 | \$ | 2,279,530 | 63.07\% | \$ | 3,934,202 | \$ | 2,487,367 | 63.22\% | \$319,958 | 8.85\% | \$207,837 | 0.15\% |
| TOTAL EXPENDITURES | \$ | 33,472,266 | \$ | 20,158,237 | 60.22\% | \$ | 36,021,177 | \$ | 22,186,957 | 61.59\% | \$2,548,911 | 7.61\% | \$2,028,720 | 1.37\% |
| REVENUE OVER (UNDER) EXP. |  |  |  | \$4,969,172 |  |  |  |  | \$4,887,710 |  |  |  | (1.64\%) |  |


| MONTHLY SUMMARY |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY22 <br> BUDGET |  | $\begin{aligned} & \text { FY22 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ |  | \% <br> REC/EXP | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | $\begin{aligned} & \text { FY23 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ |  | \% <br> REC/EXP | Budget |  | Actual |  |
|  |  |  | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |  |  |  | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |  |
| REVENUES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tuition |  | 9,567,500 |  |  |  | 9,549,915 | 99.82\% |  |  |  | 9,585,200 |  | 9,659,051 | 100.77\% | 17,700 | 0.19\% | 109,136 | 0.95\% |
| Fees |  | 2,268,268 |  | 2,253,185 | 99.34\% |  | 2,280,000 |  | 2,313,170 | 101.45\% | 11,732 | 0.52\% | 59,984 | 2.12\% |
| Government Appropriations |  | 21,445,548 |  | 13,205,236 | 61.58\% |  | 23,995,027 |  | 14,506,338 | 60.46\% | 2,549,479 | 11.89\% | 1,301,102 | (1.12\%) |
| Interest Income |  | 50,000 |  | 7,310 | 14.62\% |  | 20,000 |  | 265,302 | 1326.51\% | $(30,000)$ | (60.00\%) | 257,992 | 1,311.89\% |
| Miscellaneous Income |  | 140,950 |  | 111,764 | 79.29\% |  | 140,950 |  | 330,808 | 234.70\% | 0 | 0.00\% | 219,044 | 155.41\% |
| total revenue | \$ | 33,472,266 | \$ | 25,127,410 | 75.07\% | \$ | 36,021,177 | \$ | 27,074,668 | 75.16\% | \$2,548,911 | 7.61\% | \$1,947,258 | 0.09\% |
| EXPENDITURES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| SUBCLASS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries/Wages |  | 18,724,332 |  | 11,209,804 | 59.87\% |  | 19,900,000 |  | 12,687,978 | 63.76\% | 1,175,668 | 6.28\% | 1,478,174 | 3.89\% |
| Fringe Benefits |  | 5,359,108 |  | 3,438,533 | 64.16\% |  | 6,022,350 |  | 2,992,157 | 49.68\% | 663,242 | 12.38\% | $(446,376)$ | (14.48\%) |
| Contracted Services |  | 3,869,636 |  | 2,866,187 | 74.07\% |  | 5,028,527 |  | 2,846,093 | 56.60\% | 1,158,891 | 29.95\% | $(20,095)$ | (17.47\%) |
| Materials \& Supplies |  | 1,444,662 |  | 858,521 | 59.43\% |  | 1,675,614 |  | 992,978 | 59.26\% | 230,952 | 15.99\% | 134,457 | (0.17\%) |
| Communication |  | 301,350 |  | 135,231 | 44.88\% |  | 305,000 |  | 152,743 | 50.08\% | 3,650 | 1.21\% | 17,512 | 5.20\% |
| Conferences/Meetings |  | 259,777 |  | 168,869 | 65.01\% |  | 300,000 |  | 195,138 | 65.05\% | 40,223 | 15.48\% | 26,269 | 0.04\% |
| Utilities |  | 810,600 |  | 539,076 | 66.50\% |  | 850,000 |  | 624,647 | 73.49\% | 39,400 | 4.86\% | 85,571 | 6.98\% |
| Subsidies \& Grants |  | 423,750 |  | 330,938 | 78.10\% |  | 423,750 |  | 522,523 | 123.31\% | 0 | 0.00\% | 191,585 | 45.21\% |
| Fixed Expenses |  | 495,099 |  | 351,188 | 70.93\% |  | 550,000 |  | 409,897 | 74.53\% | 54,901 | 11.09\% | 58,709 | 3.59\% |
| Minor Construction/Deferred Maintenance |  | 163,200 |  | 75,045 | 45.98\% |  | 300,000 |  | 75,862 | 25.29\% | 136,800 | 83.82\% | 817 | (20.70\%) |
| Other |  | 1,481,716 |  | 104,021 | 7.02\% |  | 465,936 |  | 558,855 | 119.94\% | $(1,015,780)$ | (68.55\%) | 454,834 | 112.92\% |
| Transfers |  | - |  | - | - |  | - |  | - | - | - | - | - | - |
| Capital Outlay-Replacement |  | 139,036 |  | 80,824 | 58.13\% |  | 200,000 |  | 128,086 | 64.04\% | 60,964 | 43.85\% | 47,262 | 5.91\% |
| TOTAL BYSUBCLASS | \$ | 33,472,266 | \$ | 20,158,237 | 60.22\% | \$ | 36,021,177 | \$ | 22,186,957 | 61.59\% | \$2,548,911 | 7.61\% | \$2,028,720 | 1.37\% |
| REVENUE OVER (UNDER) EXP. |  |  | \$ | 4,969,172 |  |  |  | \$ | 4,887,710 |  |  |  |  |  |


|  |  | HAGERSTOWN COMMUNITY COLLEGE OPERATION OF AUXILIARY ENTERPRISES For the Period Ended February 28, 2023 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { FY22 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { FY22 } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ |  |  | FY23 <br> UUDGET |  |  | $\begin{gathered} \text { FY23 } \\ \text { ACTUAL } \end{gathered}$ | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | FY22-23 Budget \$ VARIANCE | FY22-23 Actual \$ VARIANCE | FY22-23 <br> \% Rec/Exp <br> VARIANCE |
| CAMPUS STORE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Textbooks |  | 960,000 |  | 607,389 | 63.27\% |  |  | 800,000 |  |  | 571,128 | 71.39\% | $(160,000)$ | $(36,260)$ | 8.12\% |
| Supplies |  | 136,000 |  | 100,362 | 73.80\% |  |  | 126,000 |  |  | 91,671 | 72.75\% | $(10,000)$ | $(8,691)$ | (1.04\%) |
| Concession Commission |  | 1,500 |  | 964 | 64.26\% |  |  | 1,500 |  |  | 827 | 55.15\% | 0 | (137) | (9.11\%) |
| Other |  | 11,000 |  | 8,298 | 75.44\% |  |  | 13,000 |  |  | 10,292 | 79.17\% | 2,000 | 1,994 | 3.73\% |
| Total Revenue | \$ | 1,108,500 | \$ | 717,013 | 64.68\% | \$ |  | 940,500 | \$ |  | 673,919 | 71.66\% | $(\$ 168,000)$ | $(\$ 43,093)$ | 6.97\% |
| Expense: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries and Benefits |  | 191,365 |  | 159,970 | 83.59\% |  |  | 231,365 |  |  | 142,829 | 61.73\% | 40,000 | $(17,141)$ | (21.86\%) |
| Contracted Services |  | 8,000 |  | 4,915 | 61.44\% |  |  | 5,000 |  |  | 9,830 | 196.60\% | $(3,000)$ | 4,915 | 135.16\% |
| Materials and Supplies |  | 1,400 |  | 1,285 | 91.75\% |  |  | 1,700 |  |  | 652 | 38.36\% | 300 | (632) | (53.39\%) |
| Utilities |  | 5,960 |  | 1,769 | 29.68\% |  |  | 5,100 |  |  | 2,391 | 46.88\% | (860) | 622.00 | 17.20\% |
| Cost of Goods Sold |  | 884,500 |  | 455,242 | 51.47\% |  |  | 740,800 |  |  | 401,095 | 54.14\% | $(143,700)$ | $(54,146)$ | 2.67\% |
| Other |  | 15,100 |  | 5,939 | 39.33\% |  |  | 8,000 |  |  | 5,564 | 69.55\% | $(7,100)$ | (375) | 30.22\% |
| Total Expense | \$ | 1,106,325 | \$ | 629,119 | 56.87\% | \$ |  | 991,965 | \$ |  | 562,361 | 56.69\% | $(\$ 114,360)$ | $(\$ 66,757)$ | (0.17\%) |
| Income (Loss)-Bookstore | \$ | 2,175 |  | \$87,894 |  |  |  | (\$51,465) |  |  | \$111,558 |  |  |  |  |
| Gross Margin |  |  |  | 37\% |  |  |  |  |  |  | 40\% |  |  |  |  |


|  |  | $\begin{gathered} \text { FY22 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { FY22 } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ |  | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \end{gathered}$ |  | $\begin{gathered} \text { FY23 } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | FY22-23 Budget \$ VARIANCE | FY22-23 Actual \$ VARIANCE | $\begin{array}{c\|} \hline \text { FY22-23 } \\ \text { \% Rec/Exp } \\ \text { VARIANCE } \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FOOD SERVICE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Food and Beverage Sales |  | 103,000 |  | 140,756 | 136.66\% |  | 203,000 |  | 193,983 | 95.56\% | 100,000 | 53,227 | (41.10\%) |
| Catering |  | 35,000 |  | 75,241 | 214.97\% |  | 130,000 |  | 113,600 | 87.38\% | 95,000 | 38,359 | (127.59\%) |
| Vending |  | 8,000 |  | 9,292 | 116.15\% |  | 11,000 |  | 5,470 | 49.73\% | 3,000 | $(3,822)$ | (66.42\%) |
| Miscellaneous |  | - |  | - | 0.00\% |  | - |  | 65 | 0.00\% | - | 65 | 0.00\% |
| Total Revenue |  | \$146,000 |  | \$225,289 | 154.31\% |  | \$344,000 |  | \$313,118 | 91.02\% | \$198,000 | \$87,829 | (63.28\%) |
| Expense: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries and Benefits |  | 106,236 |  | 173,892 | 163.69\% |  | 275,000 |  | 227,627 | 82.77\% | 168,764 | 53,735 | (80.91\%) |
| Contracted Services |  | 10,000 |  | 5,468 | 54.68\% |  | 11,000 |  | 12,176 | 110.69\% | 1,000 | 6,708 | 56.01\% |
| Materials and Supplies |  | 5,500 |  | 3,251 | 59.11\% |  | 8,500 |  | 5,963 | 70.16\% | 3,000 | 2,712 | 11.04\% |
| Utilities |  | 23,300 |  | 11,360 | 48.76\% |  | 32,000 |  | 9,820 | 30.69\% | 8,700 | $(1,540)$ | (18.07\%) |
| Cost of Goods Sold |  | 85,350 |  | 136,141 | 159.51\% |  | 205,000 |  | 220,429 | 107.53\% | 119,650 | 84,288 | (51.98\%) |
| Other |  | 11,800 |  | 7,372 | 62.47\% |  | 12,500 |  | 11,666 | 93.33\% | 700 | 4,294 | 30.85\% |
| Total Expense |  | \$242,186 |  | \$337,485 | 139.35\% |  | \$544,000 |  | \$487,681 | 89.65\% | \$301,814 | \$150,196 | (49.70\%) |
| Income (Loss)-Food Service |  | $(\$ 96,186)$ |  | $(\$ 112,196)$ |  |  | (\$200,000) |  | $(\$ 174,563)$ |  |  |  |  |
| Gross Margin |  |  |  | 40\% |  |  |  |  | 30\% |  |  |  |  |
| TECHNICAL INNOVATION CENTER |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rental and Service |  | 57,700 |  | 55,753 | 96.63\% |  | 120,000 |  | 149,222 | 124.35\% | 62,300 | 93,469 | 27.73\% |
| Wet Lab Rental |  | - |  | 29,308 | 0.00\% |  | - |  | 25,130 | 0.00\% | - | $(4,178)$ | 0.00\% |
| Total Revenue | \$ | 57,700 | \$ | 85,061 | 147.42\% | \$ | 120,000 | \$ | 174,352 | 145.29\% | \$62,300 | \$89,290 | (2.13\%) |
| Expense: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries and Benefits |  | 57,531 |  | 80,977 | 140.75\% |  | 140,000 |  | 89,920 | 64.23\% | 82,469 | 8,943 | (76.52\%) |
| Contracted Services |  | 3,000 |  | 10,209 | 340.31\% |  | 21,000 |  | 16,726 | 79.65\% | 18,000 | 6,516 | (260.66\%) |
| Materials and Supplies |  | - |  | 19,500 | - |  | 21,000 |  | 4,342 | 0.00\% | 21,000 | $(15,158)$ | - |
| Communication |  | 1,350 |  | - | 0.00\% |  | 1,350 |  | - | 0.00\% | 0 | 0 | 0.00\% |
| Utilities |  | 61,000 |  | 22,337 | 36.62\% |  | 62,000 |  | 30,193 | 48.70\% | 1,000 | 7,856 | 12.08\% |
| Other |  | - |  | 750 | - |  | - |  | 12,527 | - | - | 11,777 | - |
| Total Expense | \$ | 122,881 | \$ | 133,773 | 108.86\% | \$ | 245,350 | \$ | 153,708 | 62.65\% | \$122,469 | \$19,935 | (46.22\%) |
| Income (Loss)-Technical Innovation Center |  | $(\$ 65,181)$ |  | $(\$ 48,712)$ |  |  | (\$125,350) |  | \$20,644 |  |  |  |  |
| Net Profit Margin |  |  |  | -57\% |  |  |  |  | 12\% |  |  |  |  |
| Income (Loss) of Auxiliary Services |  | $(\$ 159,192)$ |  | $(\$ 73,014)$ |  |  | $(\$ 376,815)$ |  | $(\$ 42,362)$ |  |  |  |  |

